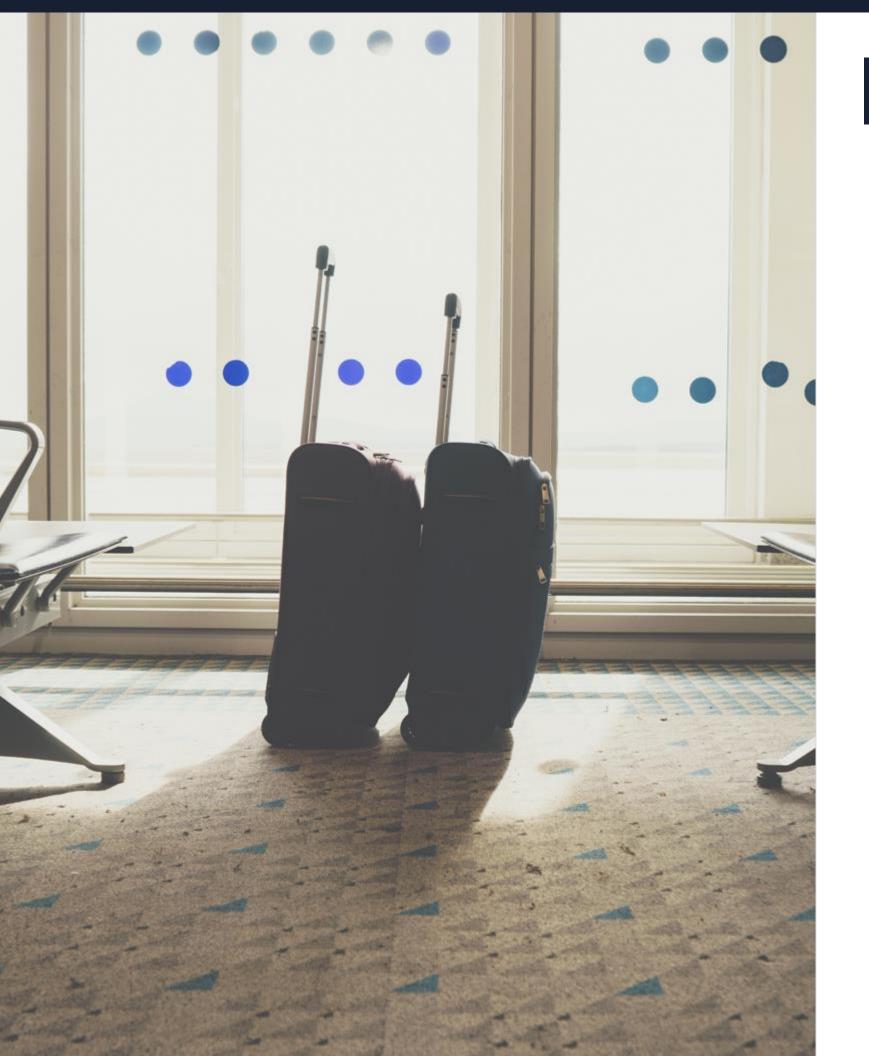


AN OXFORD ECONOMICS COMPANY

ECONOMIC IMPACT OF VISITORS IN NEW YORK 2022 Thousand Islands Focus

September 2023



INTRODUCTION PROJECT BACKGROUND

The travel sector is an integral part of the New York economy. Visitors generate significant economic benefits to households, businesses, and government alike and represent a critical driver of the state's future. In 2022, tourism-supported jobs accounted for 7.2% of all jobs in the state.

By monitoring the visitor economy, policymakers can inform decisions regarding the funding and prioritization of the sector's development. They can also carefully monitor its successes and future needs. This is particularly true for New York as it builds upon its visitor economy.

METHODOLOGY AND DATA SOURCES

An IMPLAN input-output model was constructed for the state of New York. The model traces the flow of visitor-related expenditures through the state's economy and their effects on employment, wages, and taxes. IMPLAN also quantifies the indirect (supplier) and induced (income) impacts of tourism. Tourism Economics then cross-checked these findings with employment and wage data for each sector to ensure the findings are within reasonable ranges.

Visitors included those who stayed overnight or traveled more than 50 miles to the destination.

The primary source of the employment and wage data is the Regional Economic Information System (REIS), maintained by the Bureau of Economic Analysis.

This is more comprehensive than Bureau of Labor Statistics (ES202/QCEW) data because sole-proprietors do not require unemployment insurance and are not counted in the ES202 data. By establishing a timeline of economic impacts, the industry can track its progress.

To quantify the significance of the visitor economy in New York, Tourism Economics developed a comprehensive model detailing the far-reaching impacts arising from visitor spending. The results of this study show the scope of the visitor economy in terms of direct visitor spending, along with total economic impacts, jobs, and fiscal (tax) impacts in the broader economy.

The analysis draws on the following data sources:

- Longwoods International: survey data, including spending and visitor profile characteristics for visitors to New York
- Bureau of Economic Analysis and Bureau of Labor Statistics: employment and wage data, by industry
- STR lodging performance data, including room demand, room rates, occupancy, and room revenue, for hotels
- Tax collections: Lodging and sales tax receipts
- US Census: business sales by industry and seasonal second homes inventory
- Tourism Economics: international travel data for overseas, Canadian, and Mexican travel to New York based on aviation, survey, and credit card information

ECONOMIC IMPACTS **KEY FINDINGS**

VISITOR SPENDING

In 2022, visitors to New York spent \$79 billion across the state economy. Visitor spending increased nearly \$27 billion, surpassing 2019 levels for the first time.

TOTAL ECONOMIC IMPACT

The direct visitor spending impact of \$79 billion generated a total economic impact of \$123 billion in New York in 2022 including indirect and induced impacts. This total economic impact generated \$10 billion in state and local tax revenues in 2022.



\$123 BILLION Total Economic Impact of Tourism in New York in 2022





Direct Visitor Spending



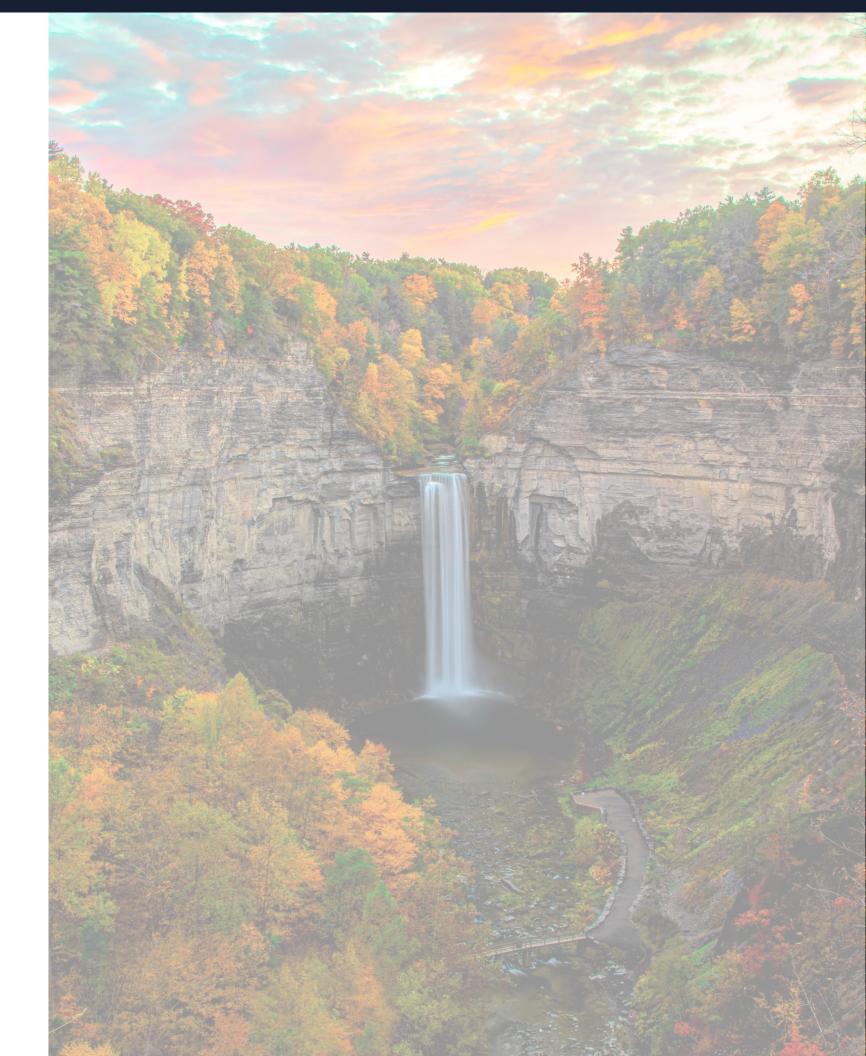
\$123B

Total Economic Impact





State & Local Taxes Generated



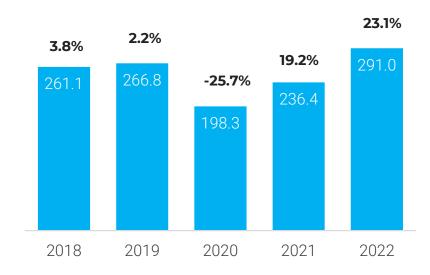


VISITS & VISITOR SPENDING

New York saw both visitor volumes and visitor spending fully recover in 2022. Reaching 291 million visitors, including both domestic and international, volumes increased 23% year-overyear and surpassed 2019 levels by 9%. An increase of nearly \$27 billion over the previous year, visitor spending in New York surpassed 2019 spending levels for the first time, registering 7% growth above 2019 with \$79 billion.

New York visitor volumes

Amounts in millions



Source: Longwoods International, Tourism Economics

VISITOR SPENDING

Visitors to New York spent \$79 billion across a range of sectors in 2022.

Visitor spending expanded 51% in 2022, recovering to 107% of 2019 levels.

Of the \$79 billion spent in New York in 2022 by visitors, lodging, including the value of second homes, accounted for \$26 billion, 33% of all visitor spending. Spending on food and beverages resulted in \$20 billion.

Retail, including spending at service stations, captured 18%, a total of \$14 billion.

Transportation, including both air and transportation within the destination, comprised 14%, with recreation spending registering 10% of each visitor's budget.





Source: Longwoods International, Tourism Economics





Source: Tourism Economics

Note: Lodging spending is calculated as an industry. Spending also includes dollars spent on second homes. Transport includes both air and local transportation.

SPENDING TRENDS

Visitor spending increased 51% in 2022, a second consecutive year of double-digit growth. Spending grew across all sectors, driven by continued strong demand and increases in prices of key commodities.

Lodging spending, including second homes, increased 58% as overnight visitors faced strong ADR growth versus 2021. Indeed, average room rates across New York hotels increased 33% in comparison to the prior year, pushing lodging to 22% above 2019 levels.

Transportation increased 55% in 2022, recovering to 81% of 2019 levels.

While domestic visitor spending remains the dominant force to New York's visitor economy, spending growth from Canadian and overseas visitors outpaced that of domestic. Canadian and overseas inbound arrivals and spending remained depressed but continued to gain ground, with spending reaching 74% and 54% of 2019 levels, respectively.

New York visitor spending

Amounts in \$ millions, 2022 percent change and percent compared to 2019

	2018	2019	2020	2021	2022	2022 Growth	% compared to 2019
Total visitor spending	\$71.82	\$73.62	\$33.94	\$52.05	\$78.65	51.1%	6.8%
Lodging*	\$21.21	\$21.39	\$9.69	\$16.45	\$26.02	58.2%	21.7%
Food & beverages	\$17.14	\$17.86	\$9.32	\$13.92	\$19.80	42.2%	10.9%
Retail & Service Stations	\$13.15	\$13.35	\$6.40	\$9.49	\$14.13	49.0%	5.9%
Transportation**	\$13.24	\$13.72	\$5.24	\$7.19	\$11.17	55.4%	-18.6%
Recreation	\$7.08	\$7.31	\$3.30	\$5.00	\$7.52	50.3%	2.9%

Source: Longwoods International, Tourism Economics

* Lodging includes second home spending

** Transportation includes both ground and air transportation

New York visitor spending, by market Amounts in \$ billions, 2022 % change, and % compared to 2019

	2018	2019	2020	2021	2022	2022 Growth	% compared to 2019
Total visitor spending	\$71.82	\$73.62	\$33.94	\$52.05	\$78.65	51.1%	6.8%
Domestic	\$51.27	\$52.97	\$29.79	\$47.39	\$67.13	41.7%	26.7%
Canada	\$1.60	\$1.42	\$0.40	\$0.73	\$1.06	44.4%	-25.9%
Overseas	\$18.95	\$19.22	\$3.75	\$3.93	\$10.46	166.2%	-45.6%

Source: Longwoods International, Tourism Economics



ECONOMIC IMPACT METHODOLOGY

Our analysis of the New York visitor economy begins with direct visitor spending and analyzes the downstream effects of this spending on the broader economy. To determine total economic impact, we input direct spending into a model of the New York economy, constructed using an IMPLAN input-output (I-O) model. The model traces the full extent of industry impacts as dollars flow through the local economy.

An I-O model represents a profile of an economy by measuring the relationships among industries and consumers and quantifies three levels of impact:

- **1. Direct impacts**: Visitor spending creates direct economic value within a discrete group of sectors (such as recreation and transportation). This supports a relative proportion of spending, jobs, wages, and taxes within each sector.
- **2. Indirect impacts**: Each directly affected sector also purchases goods and services as inputs (e.g. food wholesalers, utilities) into production. These impacts are called indirect impacts or supply-chain effects.
- **3. Induced impacts**: Lastly, the induced impact is generated when employees whose wages are generated either directly or indirectly by visitor spending spend those wages in the local economy. This is called the induced impact or income effect.

The Tourism Economics model calculates these three levels of impact - direct, indirect and induced - for a broad set of indicators, including:

• Spending

• Federal Taxes

- Wages
- Employment

- State Taxes
- Local Taxes





TOTAL IMPACTS Direct, indirect, and induced impacts



INDIRECT IMPACTS

Purchases of inputs from suppliers



B2B GOODS & SERVICES PURCHASED

INDUCED IMPACTS

Consumer spending out of employees' wages:



HOUSEHOLD CONSUMPTION









JOBS



INCOME





ECONOMIC IMPACT **FINDINGS**

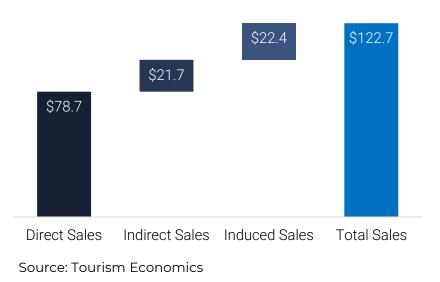
BUSINESS SALES IMPACTS

Visitors contributed a direct impact of \$79 billion in 2022. This direct impact generated \$44 billion in indirect and induced impacts, resulting in a total economic impact of \$123 billion in the New York economy, 44% more than a year earlier.

Outside of direct impacts, significant benefits accrue in sectors like finance, insurance, and real estate, and business services.



Amounts in \$ billions



Business sales impacts by industry (2022)

Amounts in \$ millions

Total, all industries

Lodging Food & Beverage Finance, Insurance and Real Estate Retail Trade **Recreation and Entertainment Business Services** Other Transport **Gasoline Stations** Air Transport Government Manufacturing Education and Health Care Wholesale Trade Communications Construction and Utilities **Personal Services** Agriculture, Fishing, Mining

Source: Tourism Economics

Visitor economy business sales impacts by industry (2022)

Amounts in \$ billions



Source: Tourism Economics

Direct Business Sales	Indirect Business Sales	Induced Business Sales	Total Business Sales
\$78,654	\$21,669	\$22,374	\$122,696
\$22,916	\$157	\$176	\$23,250
\$19,803	\$539	\$1,036	\$21,378
\$3,108	\$4,648	\$3,751	\$11,507
\$7,743	\$392	\$2,398	\$10,532
\$7,520	\$366	\$285	\$8,172
	\$5,813	\$1,578	\$7,391
\$4,790	\$1,428	\$488	\$6,706
\$6,390	\$15	\$84	\$6,488
\$6,384	\$46	\$58	\$6,488
	\$612	\$3,075	\$3,687
	\$1,867	\$1,572	\$3,439
	\$28	\$3,410	\$3,438
	\$1,601	\$1,521	\$3,121
	\$1,644	\$949	\$2,593
	\$1,539	\$744	\$2,284
	\$441	\$1,018	\$1,459
	\$533	\$231	\$764

\$25

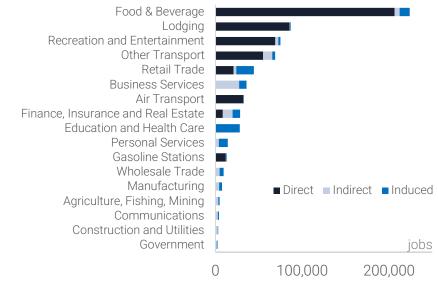
EMPLOYMENT IMPACTS

Visitor spending supports the largest number of jobs in the food & beverage industry (224,021).

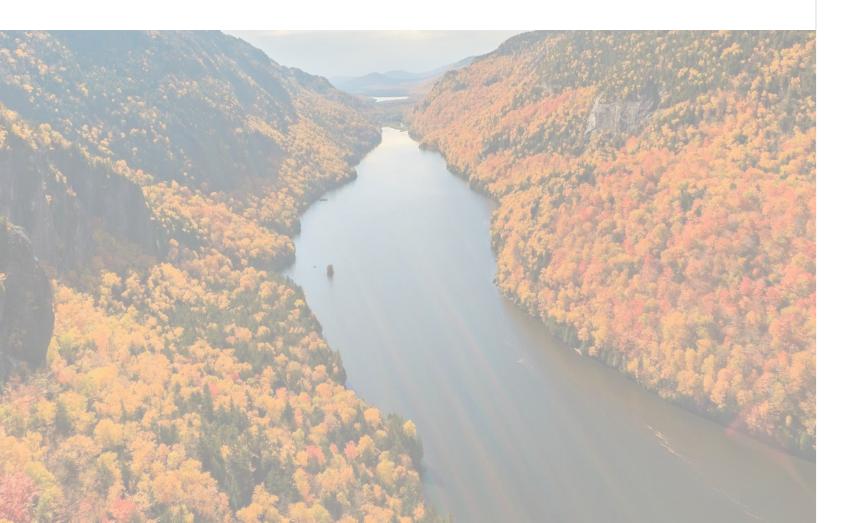
Spending by businesses directly impacted by visitor spending supports 27,284 jobs in the business services industry – in areas like accounting, advertising and building services.



Amounts in number of jobs



Source: Tourism Economics





Summary Employment Impacts by Industry (2022)

Amounts in number of jobs

Food & Beverage Lodging Recreation and Entertainment Other Transport Retail Trade **Business Services** Air Transport Finance, Insurance and Real Estate Education and Health Care Personal Services **Gasoline Stations** Wholesale Trade Manufacturing Agriculture, Fishing, Mining Communications Construction and Utilities Government

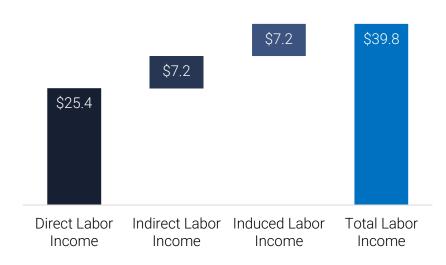
Direct Jobs	Indirect Jobs	Induced Jobs	Total Jobs
206,580	5,800	11,641	224,021
85,546	572	693	86,811
68,986	3,539	2,590	75,114
55,081	10,531	3,200	68,812
20,867	3,154	20,207	44,228
	27,284	8,604	35,888
32,403	136	190	32,730
8,549	11,161	8,755	28,465
	224	27,899	28,123
	3,916	10,349	14,265
12,089	133	752	12,975
	4,795	4,660	9,456
	4,355	3,258	7,613
	3,276	1,478	4,755
	2,816	1,330	4,146
	2,553	569	3,122
	1,527	919	2,446

LABOR INCOME IMPACTS

Visitor activity generated \$25 billion in direct labor income and a total of \$40 billion when including indirect and induced impacts. Total tourism-generated income in New York in 2022 increased 23% above the prior year.

Summary labor income impacts (2022)

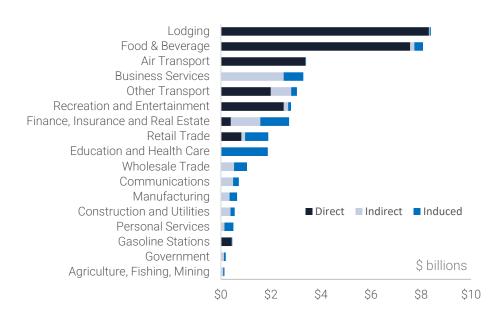
Amounts in \$ billions



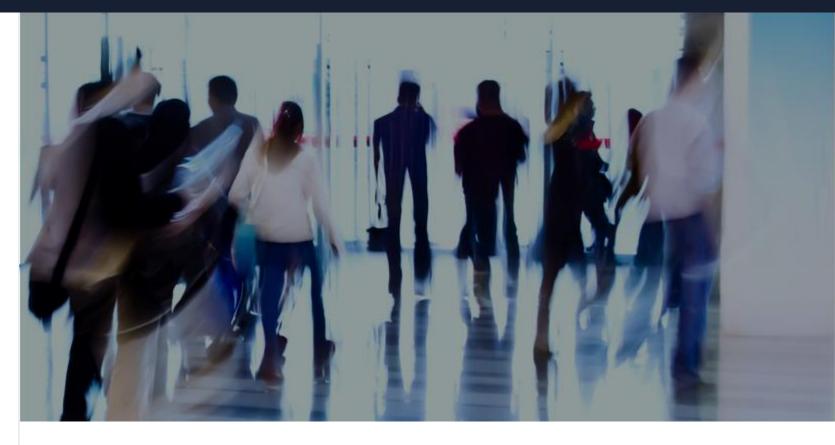
Source: Tourism Economics

There are 10 industries in which visitor activity supports more than \$1 billion in personal income. These range from the obvious—food & beverage and lodging, to the less obvious-business services and education & healthcare.

Tourism labor income Impacts by Industry (2022) Amounts in \$ billions



Source: Tourism Economics



Summary labor income impacts (2022) Amounts in \$ millions

Total, all industries

Lodging Food & Beverage Air Transport **Business Services** Other Transport Recreation and Entertainment Finance, Insurance and Real Estate Retail Trade Education and Health Care Wholesale Trade Communications Manufacturing Construction and Utilities Personal Services **Gasoline Stations** Government

Agriculture, Fishing, Mining

Direct Labor Income	Indirect Labor Income	Induced Labor Income	Total Labor Income
\$25,418	\$7,162	\$7,175	\$39,756
\$8,312	\$35	\$40	\$8,387
\$7,566	\$170	\$341	\$8,076
\$3,375	\$13	\$18	\$3,406
	\$2,511	\$781	\$3,293
\$1,997	\$817	\$228	\$3,042
\$2,518	\$174	\$116	\$2,808
\$398	\$1,176	\$1,152	\$2,727
\$823	\$145	\$924	\$1,892
	\$12	\$1,861	\$1,873
	\$529	\$514	\$1,043
	\$485	\$231	\$716
	\$347	\$299	\$645
	\$388	\$163	\$551
	\$143	\$359	\$502
\$429	\$5	\$26	\$459
	\$121	\$70	\$192
	\$90	\$52	\$142

ECONOMIC IMPACT FINDINGS FISCAL (TAX) IMPACTS

Visitor spending, visitor supported jobs, and business sales generated \$20 billion in government revenues.

State and local taxes alone tallied \$10 billion in 2022.

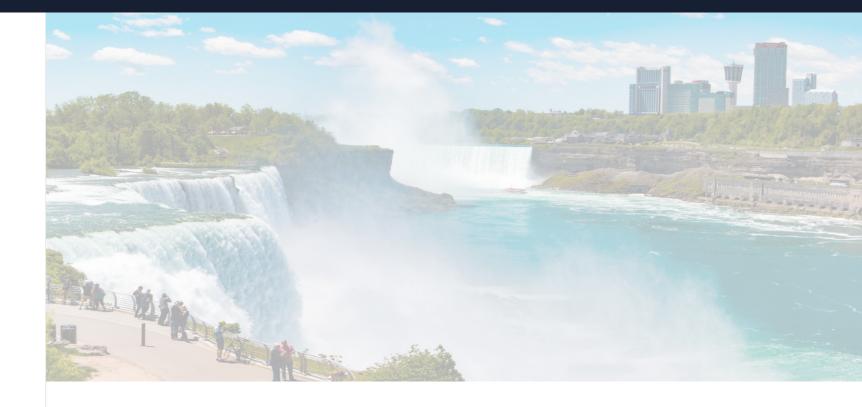
Each household in New York would need to be taxed an additional \$1,300 to replace the visitor-generated taxes received by New York state and local governments in 2022.

Fiscal (tax) impacts

Amounts in \$ millions

	Total
Total Tax Revenues	\$20,044
Federal Taxes	\$10,248
Personal Income	\$3,668
Corporate	\$1,773
Indirect Business	\$748
Social Insurance	\$4,058
State and Local Taxes	\$9,796
Sales	\$2,917
Personal Income	\$1,586
Corporate	\$1,830
Social Insurance	\$146
Excise and Fees	\$383
Property	\$2,932

Source: Tourism Economics



Fiscal (tax) impacts

Amounts in \$ millions

	2019
Total State & Local Tax Revenues	\$9,134
State Taxes	\$4,036
Personal Income	\$1,260
Corporate	\$766
Sales	\$1,641
Excise and Fees	\$222
State Unemployment	\$147
Local Taxes	\$5,099
Personal Income	\$313
Corporate	\$1,044
Sales	\$1,124
Property	\$2,475
Excise and Fees	\$143

Source: Tourism Economics

Visitors generated \$4 billion in state taxes, an increase of 37% over the prior year.

Local visitor-supported taxes, sustained mainly through property taxes, registered \$6 billion in 2022.

2020	2021	2022	2022 Growth	% relative to 2019
\$5,862	\$7,457	\$9,796	31.4%	107.2%
\$2,330	\$3,039	\$4,156	36.7%	103.0%
\$894	\$1,019	\$1,271	24.7%	100.8%
\$385	\$540	\$774	43.5%	101.1%
\$824	\$1,193	\$1,731	45.1%	105.5%
\$123	\$168	\$233	38.5%	105.2%
\$104	\$119	\$146	23.4%	99.9%
\$3,532	\$4,417	\$5,640	27.7%	110.6%
\$222	\$253	\$315	24.7%	100.8%
\$524	\$736	\$1,056	43.5%	101.1%
\$565	\$818	\$1,186	45.1%	105.5%
\$2,142	\$2,503	\$2,932	17.2%	118.5%
\$79	\$108	\$150	38.5%	105.2%

ECONOMIC IMPACTS JOB & LABOR INCOME IMPACTS

Direct visitor spending of \$79 billion generated tourism's total economic impact of \$123 billion, with associated labor income of approximately \$40 billion in 2022.



\$79B Direct Visitor Spending





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FISCAL IMPACTS **TAX REVENUES**

The economic impacts attributable to visitors generate significant fiscal (tax) impacts as they ripple through the regional economy. Visitor activity generated \$10 billion in state and local tax revenues in 2022.



\$10B Total State & Local Tax Revenues







\$3B Property Tax Revenues



REGIONAL **SUMMARY**

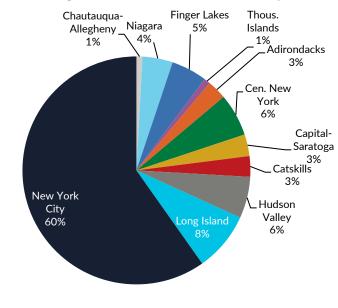
VISITOR SPENDING BY REGION

New York State is divided into 11 economic regions.

Visitor spending grew markedly in each region as travel confidence rebounded. New York City was the largest tourism region in 2022 (60% of state-wide spending) and saw the largest increase in visitor spending as travelers returned to cities.

Visitor Spending by Region

Percentage of New York State visitor spend



Source: Tourism Economics

Traveler spending

Amounts in \$ millions

						2022 %	relative
	2018	2019	2020	2021	2022	Growth	to 2019
Total visitor spending	\$71,819	\$73,618	\$33,941	\$52,049	\$78,654	51.1%	106.8%
1. Chautauqua-Allegheny	\$589	\$596	\$408	\$602	\$671	11.3%	112.5%
2. Greater Niagara	\$2,778	\$2,828	\$1,593	\$2,784	\$3,380	21.4%	119.5%
3. Finger Lakes	\$3,169	\$3,261	\$1,963	\$3,187	\$3,981	24.9%	122.1%
4. Thousand Islands	\$564	\$575	\$424	\$576	\$693	20.2%	120.5%
5. Adirondacks	\$1,491	\$1,541	\$1,310	\$1,936	\$2,170	12.1%	140.8%
6. Central New York	\$2,473	\$2,578	\$2,035	\$3,668	\$4,756	29.7%	184.5%
7. Capital-Saratoga	\$2,136	\$2,207	\$1,250	\$1,922	\$2,429	26.4%	110.1%
8. Catskills	\$1,469	\$1,576	\$1,181	\$1,937	\$2,296	18.5%	145.6%
9. Hudson Valley	\$4,366	\$4,466	\$2,574	\$3,848	\$4,635	20.4%	103.8%
10. Long Island	\$6,135	\$6,310	\$3,999	\$5,787	\$6,619	14.4%	104.9%
11. New York City	\$46,650	\$47,679	\$17,205	\$25,801	\$47,024	82.3%	98.6%

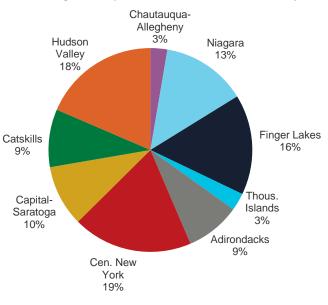
Source: Tourism Economics

Traveler spending across the upstate regions of New York, excluding New York City and Long Island, is more evenly distributed.

In Upstate New York, visitor spending was largest in Central New York (19%), followed by Hudson Valley (18%) and the Finger Lakes (16%).

Upstate Visitor Spending by Region

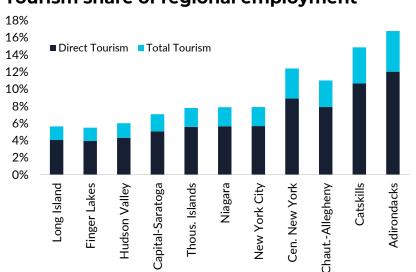
Percentage of Upstate New York visitor spend



Source: Tourism Economics

RELIANCE ON TOURISM

Tourism is an integral part of each region's economy, generating from 5% to 18% of total employment. The industry is most important to the Adirondacks and Catskills, encompassing 17% and 15% of total employment, respectively. Despite the strong recovery in spending, the recovery in visitor-supported jobs has been slower as pandemic related labor force distortions continue to affect tourism-centric industries.



Tourism share of regional employment

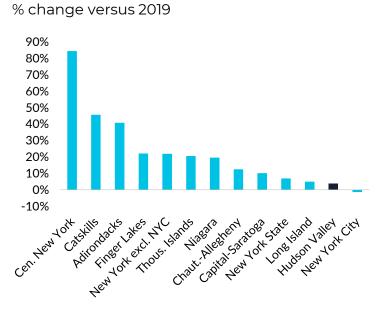
Source: Tourism Economics

TRAVELER SPENDING GROWTH

In 2022, all regions recorded robust growth versus 2021. Increases were most significant in New York City (82%), followed by Central New York (30%).

Overall state spending reached 107% vs 2019 levels. Excluding New York City, state spending reached 122% of 2019 levels . Spending in Central New York (185%), the Adirondacks (141%), and the Catskills (146%), were well above pre-pandemic levels.

Growth in traveler spending (2022)



Source: Tourism Economics

Tourism Economic Impact

Amounts in \$ millions, employment in persons Combined direct, indirect, and induced

	Direct Sales	Labor E Income	mployment, Persons	Local Taxes	State Taxes
Total	\$78,654	\$39,756	682,972	\$5,640	\$4,156
1. Chautauqua-Allegheny	\$671	\$291	10,049	\$48	\$38
2. Greater Niagara	\$3,380	\$1,751	46,451	\$202	\$164
3. Finger Lakes	\$3,981	\$1,769	51,346	\$270	\$215
4. Thousand Islands	\$693	\$279	8,558	\$47	\$37
5. Adirondacks	\$2,170	\$830	19,063	\$138	\$117
6. Central New York	\$4,756	\$1,908	37,030	\$229	\$253
7. Capital-Saratoga	\$2,429	\$1,210	33,098	\$159	\$131
8. Catskills	\$2,296	\$799	17,306	\$129	\$125
9. Hudson Valley	\$4,635	\$2,276	51,241	\$331	\$249
10. Long Island	\$6,619	\$3,517	72,606	\$464	\$350
11. New York City	\$47,024	\$25,126	336,225	\$3,623	\$2,477

Source: Tourism Economics

Tourism Economic Impact

Regional shares

	Direct Sales	Labor Income	Employment	Local Taxes	State Taxes
Total	100%	100%	100%	100%	100%
1. Chautauqua-Allegheny	1%	1%	1%	1%	1%
2. Greater Niagara	4%	4%	7%	4%	4%
3. Finger Lakes	5%	4%	8%	5%	5%
4. Thousand Islands	1%	1%	1%	1%	1%
5. Adirondacks	3%	2%	3%	2%	3%
6. Central New York	6%	5%	5%	4%	6%
7. Capital-Saratoga	3%	3%	5%	3%	3%
8. Catskills	3%	2%	3%	2%	3%
9. Hudson Valley	6%	6%	8%	6%	6%
10. Long Island	8%	9%	11%	8%	8%
11. New York City	60%	63%	49%	64%	60%



REGIONAL DETAIL: THOUSAND ISLANDS

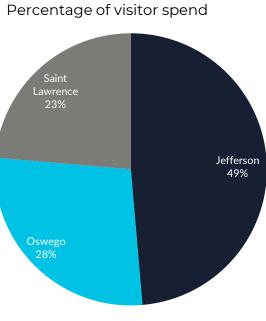
COUNTY DISTRIBUTION

In 2022, visitor spending and tourism-related employment grew to \$693 million and 8,558 jobs, respectively. Visitor spending in the Thousand Islands region increased by 20% and reached 121% of 2019 levels. Relative to 2019, traveler spending was up most in Oswego County at 125% of 2019 levels.

Oswego County grew the fastest in 2022 versus 2021 at 33%. The Jefferson County represents 49% of the region's tourism sales, with \$322 million in direct tourism spending.

The share of visitor spending accounted for by Saint Lawrence County was 23% in 2022.

Visitor Spending by County



Source: Tourism Economics

Traveler spending

Amounts in \$ millions

	Lodging	Recreation	F&B	Retail & Svc Stations	Transport	Second Homes	Total
Total	\$127	\$41	\$206	\$93	\$30	\$195	\$693
Jefferson	\$61	\$18	\$95	\$47	\$10	\$90	\$322
Oswego	\$35	\$19	\$76	\$28	\$15	\$40	\$212
Saint Lawrence	\$31	\$4	\$36	\$19	\$4	\$64	\$159

Source: Tourism Economics

TRAVELER SPENDING

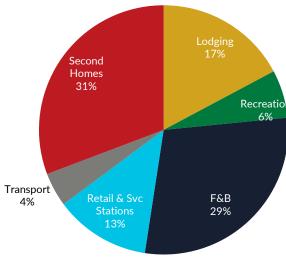
Travelers spent \$693 million in the Thousand Islands region in 2022 across a diverse range of sectors.

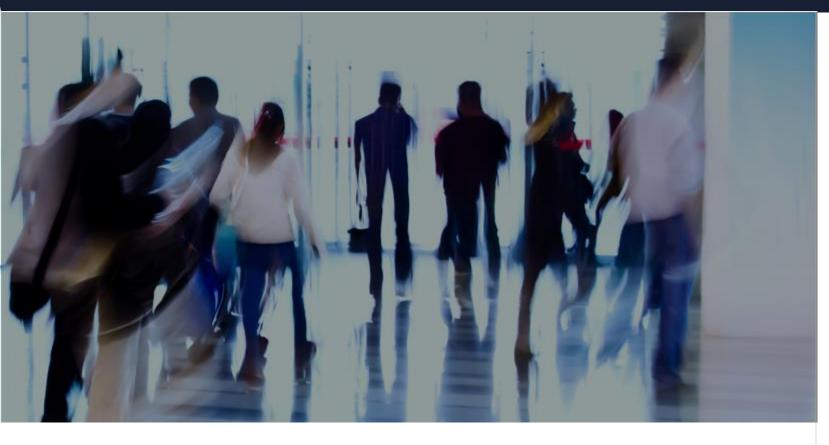
Seasonal second homes generated significant economic activity in the region, tallying \$195 million (31% of total visitor spending).

Spending on food & beverages and lodging comprised 29% and 17% of total visitor spending, respectively.

Visitor Spending by Sector

Percentage of visitor spend





ECONOMIC IMPACTS

Tourism Economic Impact Amounts in \$ millions, employment in persons Combined direct, indirect, and induced

	Direct	Labor Employment,		Local	State
	Sales	Income	Persons	Taxes	Taxes
Total	\$693	\$279	8,558	\$47	\$37
Jefferson	\$322	\$143	4,335	\$23	\$17
Oswego	\$212	\$81	2,656	\$13	\$11
Saint Lawrence	\$159	\$55	1,567	\$11	\$8

Source: Tourism Economics

REGIONAL GROWTH

Traveler Spend Amounts in \$ millions Total	2018 \$564	2019 \$575	2020 \$424	2021 \$576	2022 \$693	2022 Growth <mark>20.2%</mark>	% relative to 2019 120.5%
Jefferson	\$268	\$273	\$202	\$280	\$322	14.8%	117.8%
Oswego	\$166	\$170	\$121	\$160	\$212	32.7%	124.6%
Saint Lawrence	\$130	\$131	\$102	\$136	\$159	16.5%	120.7%

State Taxes Amounts in \$ thousands Total	2018 \$30,774	2019 \$31,512	2020 \$26,096	2021 \$33,659	2022 \$36,602	2022 Growth <mark>8.7%</mark>	% relative to 2019 116.2%
Jefferson	\$14,607	\$14,971	\$12,417	\$16,370	\$17,006	3.9%	113.6%
Oswego	\$9,061	\$9,338	\$7,420	\$9,336	\$11,213	20.1%	120.1%
Saint Lawrence	\$7,106	\$7,203	\$6,259	\$7,952	\$8,382	5.4%	116.4%

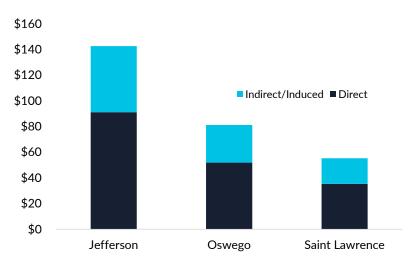
Local Taxes Amounts in \$ thousands Total	2018 \$36,295	2019 \$37,099	2020 \$34,964	2021 \$43,990	2022 \$46,518	2022 Growth <mark>5.7%</mark>	% relative to 2019 125.4%
Jefferson	\$17,799	\$18,173	\$17,100	\$21,497	\$22,751	5.8%	125.2%
Oswego	\$9,821	\$10,046	\$9,352	\$11,818	\$13,013	10.1%	129.5%
Saint Lawrence	\$8,675	\$8,880	\$8,512	\$10,675	\$10,753	0.7%	121.1%

LABOR INCOME

Tourism in the Thousand Islands region generated \$178 million in direct labor income and \$279 million including indirect and induced impacts. Total labor income including indirect and induced impacts was the most significant in Jefferson County at \$143 million.

Tourism-Generated Labor Income

Amounts in \$ millions



Source: Tourism Economics

Tourism-Generated Labor Income

Amounts in \$ millions

Total	Direct \$178.3	Total (Direct, Indir., Induced) \$278.9	Share (Direct) 3.1%	Share (Total) 4.8%
Jefferson	\$91.1	\$142.5	4.4%	6.9%
Oswego	\$51.9	\$81.1	2.8%	4.4%
Saint Lawrence	\$35.3	\$55.3	1.9%	2.9%

Source: Tourism Economics



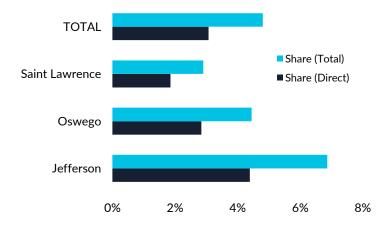
In 2022, 4.8% of all labor income in the Thousand Islands region was generated by tourism.

Jefferson County was the most dependent upon tourism wage income as 6.9% of all labor income in the county was generated by visitors in 2022.

Tourism in Oswego County accounted for 4.4% of all labor income in 2022.

Tourism-Generated Labor Income

Share of economy

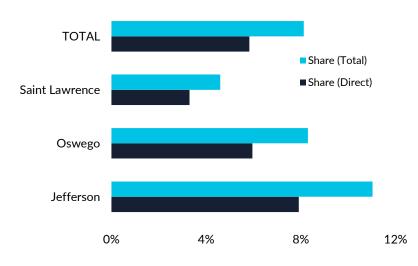


TOURISM EMPLOYMENT

In 2022, total tourism-generated employment registered 8,558 jobs, 8.1% of all jobs within the region. Direct employment in tourism accounted for 5.8% of all jobs.

Tourism-Generated Employment

Share of economy



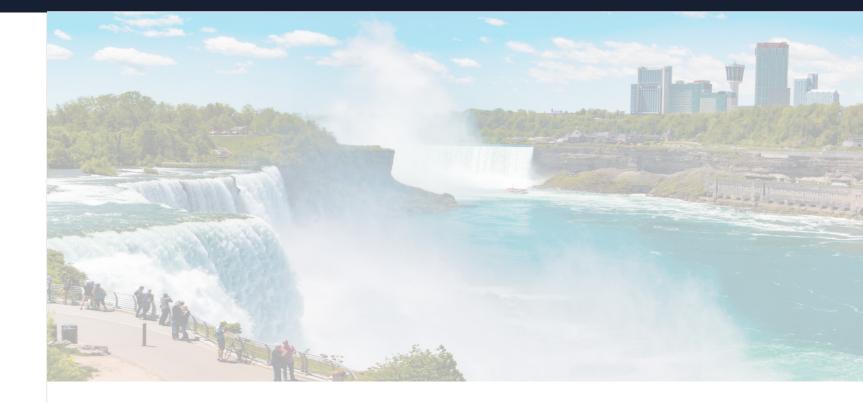
Source: Tourism Economics

Tourism-Generated Employment

Amounts in number of jobs and share of economy

Total	Direct 6,141	Total (Direct, Indir., Induced) 8,558	Share (Direct) 5.8%	Share (Total) 8.1%
Jefferson	3,111	4,335	7.9%	11.0%
Oswego	1,906	2,656	6.0%	8.3%
Saint Lawrence	1,124	1,567	3.3%	4.6%

Source: Tourism Economics

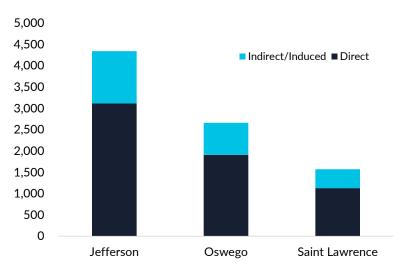


Jefferson County was again the most dependent upon tourism, with 11.0% of all employment sustained by visitors, followed by Oswego County (8.3%).

Jefferson County produced the most tourism-related jobs in the Thousand Islands region (4,335 jobs).

Tourism-Generated Employment

Amounts in number of jobs





TOURISM TAXES

Tourism in Thousand Islands generated \$83 million in state and local taxes in 2022. Sales, property, and hotel bed taxes contributed \$47 million in local taxes. Jefferson County constituted 47.8% of the region's tourism tax base.

Tourism-Generated Taxes

Amounts in \$ millions



Source: Tourism Economics

Were it not for tourism-generated state and local taxes, the average household in the region would have to pay an additional \$623 to maintain the same level of government revenue, already hard hit by the pandemic.

Tourism-Generated Taxes

Amounts in \$ thousands

Total	Local Taxes \$46,518	State Taxes \$36,602	Total \$83,119	Regional Share 100.0%	Tax Savings per Household \$623
Jefferson	\$22,751	\$17,006	\$39,757	47.8%	\$873
Oswego	\$13,013	\$11,213	\$24,226	29.1%	\$518
Saint Lawrence	\$10,753	\$8,382	\$19,136	23.0%	\$464



APPENDIX

Glossary – Spending Definitions

Term	Description
Lodging	Includes visitor spending in the accommodation sub-sector. This includes food and other services provided by hotels, rentals and similar establishments.
Food and beverage	Includes all visitor spending on food & beverages, including at restaurants, bars, grocery stores and other food providers.
Recreation	Includes visitor spending within the arts, entertainment and recreation sub-sector.
Shopping	Includes visitor spending in all retail sub-sectors within the local economy.
Local transport	Includes visitor spending on local transport services such as taxis, limos, trains, rental cars, buses, and the local share of air transportation spending.
Service stations	Visitor spending on gasoline.
Second homes	Where applicable, spending associated with the upkeep of seasonal second homes for recreational use as defined by the Census Bureau.

Glossary – Economic Impact Definitions

Term	Description
Direct Impact	Impacts (business sa from spending by visi of tourism-related sec lodging).
Indirect Impact	Impacts created from inputs (e.g. food who production by the dire economic effects ste purchases in the sup
Induced Impact	Impacts created from employees whose wa by visitor spending.
Employment	Jobs directly and indi part-time and season working at least one h calendar year.
Labor income	Income (wages, salar supported by visitor s
Value Added (GDP)	The economic enhan services before offeri
Local Taxes	City and County taxes any local sales, incom revenues streams of transportation to san
State Taxes	State tax revenues ge sales, income, corpor state governments.

ales, jobs, income, and taxes) created directly sitors to a destination within a discreet group ectors (e.g. recreation, transportation,

m purchase of goods and services used as olesalers, utilities, business services) into rectly affected tourism-related sectors (i.e. emming from business-to-business oply chain).

m spending in the local economy by vages are generated either directly or indirectly

directly supported by visitor activity (includes nal work). One job is defined as one person hour per week for fifty weeks during the

aries, proprietor income and benefits) spending.

ncement a company gives its products or ring them to customers.

es generated by visitor spending. This includes me, bed, usage fees, licenses and other f local governmental authorities – from nitation to general government.

enerated by visitor spending. This will include rate, usage fees and other assessments of

ABOUT TOURISM ECONOMICS

Tourism Economics is an Oxford Economics company with a singular objective: combine an understanding of the travel sector with proven economic tools to answer the most important questions facing our clients. More than 500 companies, associations, and destination work with Tourism Economics every year as a research partner. We bring decades of experience to every engagement to help our clients make better marketing, investment, and policy decisions. Our team of highlyspecialized economists deliver:

- Global travel data-sets with the broadest set of country, city, and state coverage available
- Travel forecasts that are directly linked to the economic and demographic outlook for origins and destinations
- Economic impact analysis that highlights the value of visitors, events, developments, and industry segments
- Policy analysis that informs critical funding, taxation, and travel facilitation decisions
- Market assessments that define market allocation and investment decisions

Tourism Economics operates out of regional headquarters in Philadelphia and Oxford, with offices in Belfast, London, Frankfurt, Ontario, and Sydney.

Oxford Economics is one of the world's foremost independent global advisory firms, providing reports, forecasts and analytical tools on 200 countries, 100 industrial sectors and over 3,000 cities. Our best-of-class global economic and industry models and analytical tools give us an unparalleled ability to forecast external market trends and assess their economic, social and business impact. Headquartered in Oxford, England, with regional centers in London, New York, and Singapore, Oxford Economics has offices across the globe in Belfast, Chicago, Dubai, Miami, Milan, Paris, Philadelphia, San Francisco, and Washington DC, we employ over 400 full-time staff, including 300 professional economists, industry experts and business editors—one of the largest teams of macroeconomists and thought leadership specialists.

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